With the near completion of the High Street Streetscape Improvements Project in 2019, our community went from being overtaken by construction to being overtaken by public art. This year, the Short North Alliance launched a record number of public art projects, each through diverse partnerships with funders and stakeholders throughout our community, and each of which has contributed to furthering the transformation of High Street as a unique destination to discover art in public spaces.

Additionally, in 2019, we formed the Short North Small Business Advisory Council. Comprised of a diverse group of small business owners, the Council led the charge to create a new retail-focused event called the Sunday Bazaar. Logging some of the highest pedestrian counts in the District all year, the Sunday Bazaar brought our business community together to promote what makes our District so special: the unique stores, galleries, and individuals who do business here every day.

A 2019 recap would not be complete without a showcase of how we used new technologies to improve the visitor experience in the Short North Arts District. In January, the City of Columbus debuted the Park Columbus App, enabling visitors to have access to over 6,000 on-street public parking spaces as they never have before, with options to add time or reminders that parking is due to expire. We were also able to expand the Garage Validation Program, making garages more accessible to customers in 2019, as well as pilot On-Street Validation through the Park Columbus App. Businesses also benefited by uniformly having access to on-street parking permits for workers.

The pages that follow not only report how we did in 2019, but showcase how art and a thriving small business community continue to be a prominent focus in the Arts District, a place where we are proud to say that parking is no longer a problem.

Betsy A. Pandora, MCRP, CTA
The Short North Alliance runs the Short North Ambassador Program, which is staffed by a team of three full-time and two part-time ambassadors who spent over 8,700 hours this year keeping the Short North Arts District clean and safe. Here are some of their accomplishments over the last four years.

### CLEAN SERVICES
In 2019, we spent an increased amount of time landscaping and watering plants due to the addition of 39 planter beds now maintained by the Short North Special Improvement District. We saw an increase in graffiti throughout the District, which led to increased removal efforts. With increased efficiency of city service, Ambassadors time was not needed as much for trash can emptying.

<table>
<thead>
<tr>
<th>Event</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>% Change from 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Snow Removal (Man Hours)</td>
<td>39.87</td>
<td>23</td>
<td>124</td>
<td>131</td>
<td>+6%</td>
</tr>
<tr>
<td>Landscaping (Man Hours)</td>
<td>112.75</td>
<td>57</td>
<td>68</td>
<td>105</td>
<td>+54%</td>
</tr>
<tr>
<td>Watering (Man Hours)</td>
<td>358.58</td>
<td>362.56</td>
<td>30</td>
<td>90</td>
<td>+200%</td>
</tr>
<tr>
<td>Gallons of Water Used</td>
<td>19,515</td>
<td>15,690</td>
<td>1,425</td>
<td>5,340</td>
<td>+275%</td>
</tr>
<tr>
<td>Graffiti Removed</td>
<td>1,877</td>
<td>18,67</td>
<td>4,268</td>
<td>4,886</td>
<td>+14%</td>
</tr>
<tr>
<td>Trash Cans Emptyed</td>
<td>572</td>
<td>837</td>
<td>1,196</td>
<td>819</td>
<td>-31%</td>
</tr>
</tbody>
</table>

### SAFETY SERVICES
District safety continued to be a priority in 2019. The national opioid epidemic continued to increase concerns around safety and homelessness throughout the city. We did see our safety incidents continue to increase in 2019. As a result, Short North Ambassadors invested a significant amount of their time toward crime prevention and safety support in 2019, increasing the number of security tours by 35%, covering nearly 4,000 more miles. In 2019, we added a texting feature on our Ambassador hotline. With the addition of this easy-to-use feature, we saw an increase in Ambassador hotline calls and texts.

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<tr>
<th>Event</th>
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<tbody>
<tr>
<td>Number of Security Tours</td>
<td>2,205</td>
<td>4,346</td>
<td>7,555</td>
<td>10,429</td>
<td>+38%</td>
</tr>
<tr>
<td>Security Tours (Miles)</td>
<td>3,304.4</td>
<td>6,517.4</td>
<td>11,330</td>
<td>15,640</td>
<td>+38%</td>
</tr>
<tr>
<td>BOLOs (Email)</td>
<td>57</td>
<td>68</td>
<td>42</td>
<td>55</td>
<td>+31%</td>
</tr>
<tr>
<td>BOLOs (Text)</td>
<td>26</td>
<td>50</td>
<td>54</td>
<td>55</td>
<td>+2%</td>
</tr>
<tr>
<td>Business Checks</td>
<td>2,310</td>
<td>2,321</td>
<td>1,646</td>
<td>1,148</td>
<td>-30%</td>
</tr>
<tr>
<td>Hotline Calls/Texts (Total)</td>
<td>495</td>
<td>449</td>
<td>589</td>
<td>905</td>
<td>+53%</td>
</tr>
<tr>
<td>Incidents</td>
<td>1,395</td>
<td>1,459</td>
<td>1,127</td>
<td>1,161</td>
<td>+3%</td>
</tr>
<tr>
<td>311 Requests</td>
<td>18</td>
<td>12</td>
<td>30</td>
<td>86</td>
<td>+186%</td>
</tr>
</tbody>
</table>

### VISITOR SERVICES
For many, the Short North Ambassadors are the first point of contact people meet in the Short North Arts District. They work continuously to provide information to visitors and serve as a welcoming voice to our neighborhood. With the near completion of the High Street Streetscape Improvements Project, we doubled down on our efforts around hospitality, seeing hospitality services increase substantially in 2019.

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<th>2018</th>
<th>2019</th>
<th>% Change from 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hospitality</td>
<td>258</td>
<td>267</td>
<td>559</td>
<td>998</td>
<td>+79%</td>
</tr>
</tbody>
</table>
While we typically see a higher number of safety issues from Fourth Avenue to King Avenue year after year, 2019 saw an increase in safety incidents from Starr Avenue to Poplar Avenue. The top two incident locations are due to persistent illegal camping in both of these areas.

Incidents in 2019:

<table>
<thead>
<tr>
<th>TOP 5 LOCATIONS FOR RECORDED SAFETY INCIDENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>King Avenue to Starr Avenue: <strong>30%</strong></td>
</tr>
<tr>
<td>Starr Avenue to Poplar Avenue: <strong>65%</strong></td>
</tr>
<tr>
<td>Goodale Street to Convention Center Drive: <strong>5%</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TOP TYPES OF SAFETY INCIDENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>We experienced a shift in our top safety incidents in 2019. We saw a spike in the number of incidents of illegal camping and vandalism. Illegal camping accounted for 30% of all of Short North safety incidents this year. Vandalism accounted for 10%. Primarily, the vandalism consisted of planter bed destruction and graffiti/tagging. Open container and aggressive panhandling decreased with panhandling, suspicious persons, and theft increasing overall.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>A KEY SERVICE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ambassadors continue to provide a key service in helping to deter crime in the District, with nearly 50% of overall incidents being observed and cleared by ambassadors.</td>
</tr>
</tbody>
</table>
In 2019, the Short North Alliance led several beautification and public art projects to enhance public spaces and foster creative place making in the Short North Arts District.

**BEAUTIFICATION**

Phase 3 of the High Street Streetscape Improvements Project Underway

2019 saw construction begin for Phase 3 (E. Second Ave/Starr Ave to King Ave) of the streetscape improvements on High Street. Once completed in 2020, the project will add 199 new street trees, more parking spaces, hundreds of new street lights, and nearly 56,000 square feet of additional public space. With 2019 as the first season with improvements completed south of E. Second Ave/Starr Ave, visitors had a substantially improved environment on High Street.

Landscaping Partnership with Oakland Nurseries

The Short North Alliance continued a partnership with Oakland Nurseries as its landscape vendor for the District. Trained horticulturists from Oakland Nurseries designed and maintained four seasonal plantings for planters on High Street, in Poplar Park, in Chase Park, along Buttles Avenue, and in 28 of the new planter beds installed on High Street.

Holiday Decor

The Short North Alliance again partnered with Light Up Columbus for holiday decor found throughout the Short North Arts District in 2019. This year, the High Street Streetscape Improvements Project made it possible for us to add 75 lighted trees to High Street for the holiday season. We also installed a 16-foot LED-lit and programmable holiday tree in Poplar Park for our annual Tree Lighting ceremony. We installed holiday banners on all of the arches, along with our iconic “Short North Pole” banners.

**PUBLIC ART**

Unconventional: A community-curated celebration of our unconventional City Mural Series

The Short North Alliance, along with 10 partner galleries, planned the sixth temporary mural series throughout the District. In conjunction with the American Society of Association Executives conference, one of the city’s most important convention groups in recent years, the Short North Arts District debuted a brand new mural series at the August 2019 Gallery Hop. The series was curated entirely for the first time by public voting on social media. The project was made possible with support from Experience Columbus.

Jubilation, The White Castle Public Art Project

*Jubilation*, by artist Stephen Canneto, a site-specific suspended sculpture made of steel and LED lights that represents the vibrancy of the Short North Arts District, was installed in April 2019. The project was made possible with support from The Ingram White Castle Foundation and the Borror Family Foundation.
Digital Kiosk Program Expands
In partnership with Experience Columbus and Orange Barrel Media, the Short North Alliance expanded the installation of IKE, the city-wide digital way-finding kiosk program, to a network of 13 kiosks in the District by the end of 2019.

In 2019, we saw over 5.7 million total IKE pedestrian counts, showcasing growth in visitors to the Short North Arts District. This year there were 1.6 million unique visitors to the district and 4.1 million returning visits. When isolating for one area (W Poplar Ave and High St), we see about 88,000 people walk by monthly. Over 75% of these visitors have visited the Short North Arts District before. Our busiest day is Saturday and our busiest time is 4-6pm.

The Journey Murals
The Short North Alliance, in collaboration with AJ Capital Partners and Graduate Columbus, commissioned California-based artists Ryan Sarfati and Eric Skotnes to create and install three permanent public art murals on the exterior building walls of the new Graduate Columbus hotel located in the Short North Arts District. Presently the tallest murals in the city, they tell the story of the journey of new Americans in Columbus and depict local Somali community leader, Hodan Mohammed, among scenes showcasing Columbus as a welcoming and prosperous city. An augmented reality app complements the murals, making it possibly the largest AR mural experience in the world. Sarfati and Skotnes also led an artist-in-residency program for artists from the Columbus community that resulted in original murals installed in the Linden and Northland neighborhoods. The Journey was made possible with support from: AJ Capital Partners, Graduate Columbus, the Create Columbus Commission, and Columbus Inspires.

Wall Alley Public Art Project
Announced in 2019, the Wall Alley Public Art Project will feature over 2,500 square feet of murals and a lighting installation by a team of local Columbus artists. The project will bring a new sense of joy and safety to an otherwise dangerous alley in the northern end of the District. The project will be completed in early 2020. The Wall Alley Public Art Project is made possible with support from the United Way Neighborhood Partnership Grant Program, the Short North Foundation, the American Electric Power Foundation, Short North Church, Rock City Church, and Lykens Companies.

Public art season support for 2019 was provided by the Greater Columbus Arts Council and the Short North Alliance Art Fund.

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Employee Late Night Shuttle and Remote Parking Program
In partnership with the Mid-Ohio Regional Planning Commission, we made a free shuttle service available for workers to park remotely at one of three discounted lots and garages.

Are You A Life-force? Mural
CAAMP, which includes band members Taylor Meier, Evan Westfall, and Matt Vinson, are a local band on the rise. To celebrate their national success, they gifted a mural to the community that they love and call home. The permanent mural, titled Are You A Life-force? was created by Meier’s mother, local muralist Sally Meier, and CAAMP keyboardist Joe Kavalec, and is located on the Buttles Avenue side of Bakersfield.

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The Short North Alliance provides a comprehensive roster of supportive services for businesses located within the Short North Special Improvement District’s boundaries. We served over 340 businesses on a daily basis, offering marketing support, District promotions, and engagement with the more than 4 million annual visitors.

Special Promotions
The Short North Alliance coordinated several District-wide promotions to unify businesses and engage visitors throughout 2019. They included:

- A new retail-led promotion called the Sunday Bazaar, which included pop-ups and experiences at 24 businesses on Sunday, August 18, and at 26 businesses on Sunday, September 15
- Holiday promotions, including the Holiday Bazaar and Deck the District Tree Lighting on December 1, the annual Holiday Hop Pop-Up Shop presented by Graduate Columbus on December 7, and the Holiday Shopping Trail presented by Huntington National Bank throughout the month of December
- Pride Hop for the participants of the annual Stonewall Columbus Pride Parade
- A Chemical Scavenger Hunt in partnership with CAS for the first-ever COSI Science Festival
- A Short North Give Days restaurant promotion in partnership with the Children’s Hunger Alliance
- Buckeye Week in the Short North Arts District, featuring information about internships along with deals and promotions at 39 businesses

Art Here. Park Here. Campaign
The Short North Alliance led the most substantial paid advertising and public relations campaign in our organization’s history in 2019. In addition to educating the public about new parking rules, new garages, and showcasing how there is more parking than ever, the campaign featured creative copy that promoted all of the diverse and unique experiences one can have in the District. We invested over $60,000 in earned media and paid advertising that drives traffic to the Parking & Transit page of ShortNorth.org. As compared to the same time year prior, we saw a 87% increase in traffic to the page.

Start with Art Campaign
In 2019, the Short North Alliance continued implementation of Start with Art, a promotional campaign aimed at building awareness of the arts in the District. The campaign consisted of targeted editorial and paid advertising using brand elements and messaging, along with a weekly arts blog on ShortNorth.org where we told the stories of over 75 artists.

District Tours
In 2019, we renewed a customer service touring program in conjunction with hotelier front desk staff, providing information about the arts experiences and creative merchants in the District. We also led arts and gallery tours for the Short North Alliance Board of Directors and the Columbus Museum of Art Women’s Board, providing a historical overview of the Arts District, its public art, and its galleries.

Small Business Resources
In 2019, the Short North Alliance began quarterly meetings with a new group called the Small Business Advisory Council. The Council includes owners of small, local businesses of all types, and its goal is to advise the Short North Alliance’s advocacy and planning efforts as they relate to small businesses. Initiatives of the Council include:

- The new Sunday Bazaar, a retail-focused experiential shopping event that highlights small businesses, local artisan pop-ups, and live music and art performances
- Short North Employee Appreciation Week, a week-long promotion that will take place in January 2020 to provide discounts to employees of Short North Arts District businesses

Additionally, the Short North Alliance continued to address the need for several small business resources in response to concerns regarding the increased construction activity in the District, and sustained several supportive programs and measures designed to help mitigate concerns related to increased District construction in 2019. They included:

- Monthly Construction Zone meetings, at which construction site managers, developers, City of Columbus engineers, and business owners could provide updates and feedback about construction-related matters
- Sending the City of Columbus’ weekly construction e-blast to the business and property owners in the District to provide the most up-to-date information about various construction projects
ADVOCACY & DEVELOPMENT

ADVOCACY
The Short North Alliance serves as an advocacy voice for businesses and property owners throughout the Short North Arts District. In 2019, we supported the community in numerous ways:

• Continued collaborations with Experience Columbus, the City of Columbus, and other downtown districts to advocate for increased police presence and initiatives that combat panhandling

• Worked with the Columbus Police Department to implement a pilot policing program targeting chronic predatory homeless and other repeat offenders to address some of the most crime saturated areas of the District

• Sent letters to Short North Arts District property owners appealing to them to offer rent, utility, or other financial support for small businesses who come to them with financial challenges in 2019

• Advocated that the City of Columbus invest in an upgrade in the lighting system for the iconic Short North Arches.

• Convened meetings between the City of Columbus and Short North Business owners to advocate for modifications to the newly implemented Short North Parking Plan in response to customer feedback and data on parking utilization

• Convened conversations with the Columbus City Attorney regarding noise disruptions on High Street

DEVELOPMENT
The Short North Arts District continues to thrive as Columbus' premier shopping, dining, and cultural destination. We continued to see unprecedented growth in new developments along High Street, with a ratio of business openings to closings of 1.2 to 1.

Business Turnover and Growth

| 29 | Total Opened in 2019 |
| 23 | Total Closed in 2019 |

New Development
The following new developments were announced or completed in 2019.

Completed

| Moxy Hotel and Office Building |
| Graduate Columbus redevelopment of Bollinger Tower |
| The Lincoln Commercial and Office Building |

Announced or In Construction

| The Pearl and Lincoln Public Parking Garage |
| The 875 North High Street Building |
| Redevelopment of IBEW Building |
| Redevelopment of Yoga on High |
| Redevelopment of the North Market |

TENDING GARDENS OF ASH AND SYMMETRY BY ARTIST CHRISTIAN FAUR OF SHERRIE GALLERIE. PHOTO BY @VIRGINIAVENTRUCCI ON INSTAGRAM
Short North Alliance Events

The Short North Alliance organizes some incredible events that promote and support the Short North Arts District. Every dollar we raise through special events and promotions allows us to further invest in our efforts to make the Short North Arts District a vibrant, safe, and inclusive community.

Gallery Hop
Gallery Hop is a celebrated Columbus tradition. In 2019, the Short North Alliance was able to continue to amplify the magnitude and scope of Gallery Hop by continuing our six-year partnership with the Greater Columbus Arts Council’s Street Performer Program. Together, we invested over $10,000 to line the streets of Gallery Hop with independent performers from around Columbus, as well as some of the city’s most respected performing arts institutions. Additionally, we generated over $10,000 in sponsorships of Gallery Hops throughout 2019. In its 35th year, we’ve watched its profile continue to grow as Columbus’ favorite night to celebrate art.

Short North Gala
The 13th Annual Short North Gala raised over $50,000 to support programs of the Short North Alliance. Over 500 attendees celebrated the artistry, diversity, and spirit of the Short North Arts District with a three-course meal and culinary experience that featured over 18 of the District’s most exciting restaurants, confectioners, and distillers.

This year we honored the service and contributions of the following:

**UNSUNG HEROES**
- Cleve Ricksecker
  - Capital Crossroads and Discovery Special Improvements Districts
- Katie Beaumont
  - At Home By High
- Rick Harrison
  - Friends of Goodale Park

**BUSINESS BEACONS**
- Cameron Mitchell
  - Cameron Mitchell Restaurants
- Elizabeth Townes Bella
  - Phia Salon
- Melaine Mahaffey
  - Mary Catherine’s Antiques

**ARCHITECTURAL STAR**
- Short North Church
  - Under Leadership of Amy Aspey

**COMMUNITY PARTNER**
- Organizers of Harlem 100 Mural Series & Gallery Hop Experience

HighBall Halloween
In its 12th year, HighBall Halloween continued as a two-day extravaganza in the Short North Arts District, but for the first time ever, as an indoor-outdoor event that spanned from High Street to inside of the Greater Columbus Convention Center. This year’s theme channeled “Studio 614,” celebrating all things disco and funk, with a Columbus twist.

Working with over 50 collaborators for the 2019 event, the Short North Alliance was able to generate incredible regional and local attention, and secure over $300,000 to implement HighBall Halloween and also support public art, beautification, and safety programs in the Short North Arts District.
## 2019 SHORT NORTH ARTS DISTRICT EVENTS BY MONTH

<table>
<thead>
<tr>
<th>Month</th>
<th>Year</th>
<th>Date/Event</th>
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</thead>
<tbody>
<tr>
<td>January</td>
<td>2019</td>
<td>5 Gallery Hop</td>
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<tr>
<td>February</td>
<td>2019</td>
<td>2 Gallery Hop, 20 - 27 Short North Give Days Promotion</td>
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<tr>
<td>March</td>
<td>2019</td>
<td>2 Gallery Hop</td>
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<tr>
<td>April</td>
<td>2019</td>
<td>6 Gallery Hop, 21 - 4 CAS Chemical Scavenger Hunt Promotion, 28 Short North Gala</td>
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<tr>
<td>May</td>
<td>2019</td>
<td>4 Gallery Hop</td>
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<tr>
<td>June</td>
<td>2019</td>
<td>1 Gallery Hop, 14 - 16 Stonewall Columbus Pride Festival, 28 - 30 Community Festival</td>
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<tr>
<td>July</td>
<td>2019</td>
<td>4 Doo Dah Parade, 6 Gallery Hop, 7, 14, 21, 28 Goodale Park Music Series</td>
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<tr>
<td>August</td>
<td>2019</td>
<td>3 Gallery Hop</td>
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<td></td>
<td></td>
<td>4, 11 Goodale Music Series</td>
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<td></td>
<td></td>
<td>9 Artist Talk with <em>The Journey</em> Artists Ryan Sarfati and Eric Skotnes</td>
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<td>9 - 11 Artist-In-Residency Program</td>
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<td></td>
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<td>18 Sunday Bazaar</td>
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<tr>
<td>September</td>
<td>2019</td>
<td>7 Gallery Hop</td>
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<td></td>
<td></td>
<td>15 Sunday Bazaar</td>
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<td></td>
<td></td>
<td>23 - 29 Buckeye Week Promotion</td>
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<tr>
<td>October</td>
<td>2019</td>
<td>5 Gallery Hop</td>
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<tr>
<td></td>
<td></td>
<td>7 - 13 Columbus Italian Festival</td>
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<td></td>
<td></td>
<td>11 - 12 HighBall Halloween and Barkers &amp; Beggars</td>
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<tr>
<td></td>
<td></td>
<td>13 Columbus Day Parade</td>
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<tr>
<td>November</td>
<td>2019</td>
<td>2 Gallery Hop</td>
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<tr>
<td>December</td>
<td>2019</td>
<td>1 Holiday Bazaar &amp; District Tree Lighting</td>
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<tr>
<td></td>
<td></td>
<td>7 Holiday Hop &amp; Pop-Up Shop</td>
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<tr>
<td></td>
<td></td>
<td>9 Short North Special Improvement District Annual Meeting</td>
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</tbody>
</table>

![PHOTO BY SHORT NORTH ALLIANCE](image1.png)  
![PHOTO BY ABBEY LEISING](image2.png)  
![PHOTO BY SHORT NORTH ALLIANCE](image3.png)
2019 SHORT NORTH ALLIANCE BOARD OF DIRECTORS

Joel Pizzuti, President
The Pizzuti Companies

Collin Castore, Vice President
Seventh Son Brewery,
The Barrel & Bottle

Julia Hansen, Vice President
Hilton Columbus Downtown

Kirk Trowbridge, Treasurer
PW Partners

Michelle Brandt
Brandt-Roberts Galleries

Wilson Browning
Beecher Hill

Elaine Grogan Luttrull
Columbus College of Art & Design

Anjali Chavan
Battelle

Nate DeMars
Pursuit

Yohannan Terrell
Warhol & WALL ST.

Maren Roth
Rowe Boutique

Maria Mercurio
Franklin County Convention Facilities Authority

William Poindexter III
Huntington National Bank

Karla Rothan
Resident

Tony Slanec
OHM Advisors

Kim Meacham
The Paper Daisy

Nancy Sully
Flower Boutique

David Teed
Resident

2019 SHORT NORTH SPECIAL IMPROVEMENT DISTRICT BOARD OF DIRECTORS

Ricky Day, President
The Day Companies

Mark Wood, Vice President
The Wood Companies

Susan Jennings, Secretary
North Central Mental Health

Tom O’Leary, Treasurer
Resident

Bradley Howe
Short North Fitness

Chris Gegas
Short North Real Estate

Michelle Larsen
City of Columbus

Nick Montell
The Greystone

Phil Rasey
The Pizzuti Companies

Betsy A. Pandora, MCRP, CTA
Executive Director

Caitlyn Dunn, CTA
Deputy Director, District Projects & Operations

Becca Goodburn, CTA
Events & Development Manager

Michelle Gibson, CTA
Communications & Outreach Coordinator

Casey Needham, CTA
Creative Services & Marketing Manager

Thea Dellas, CTA
Marketing & Communications Manager

Sara Wolff, CTA
Marketing & Communications Manager

Caitlyn Fuentes
Events Assistant

Drasen Sillin, CTA
Short North Ambassador Operations Manager

Shaunna Lindsay, CTA
Short North Ambassador Operations Supervisor

Scott Anderson
Short North Ambassador

Tim Slagle
Short North Utility Ambassador

Amy Latowski
Short North Utility Ambassador

Francesca Fuerman
Development Intern

Turner Shrout
Intern

Emma Cline
Intern

2019 SHORT NORTH ALLIANCE STAFF

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Columbus, Ohio 43215

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Safety Office
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Columbus, Ohio 43201

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